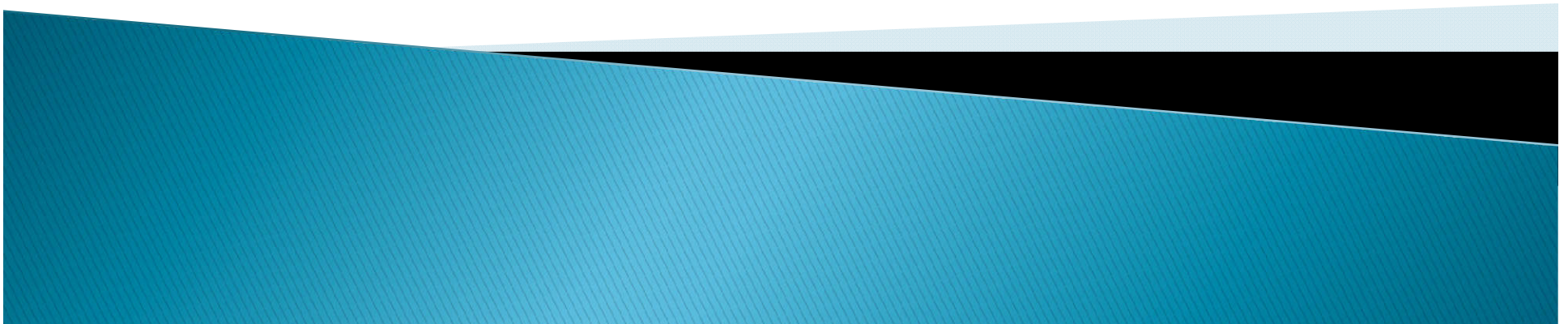


# Proposed FY 2019 Budget Presentation

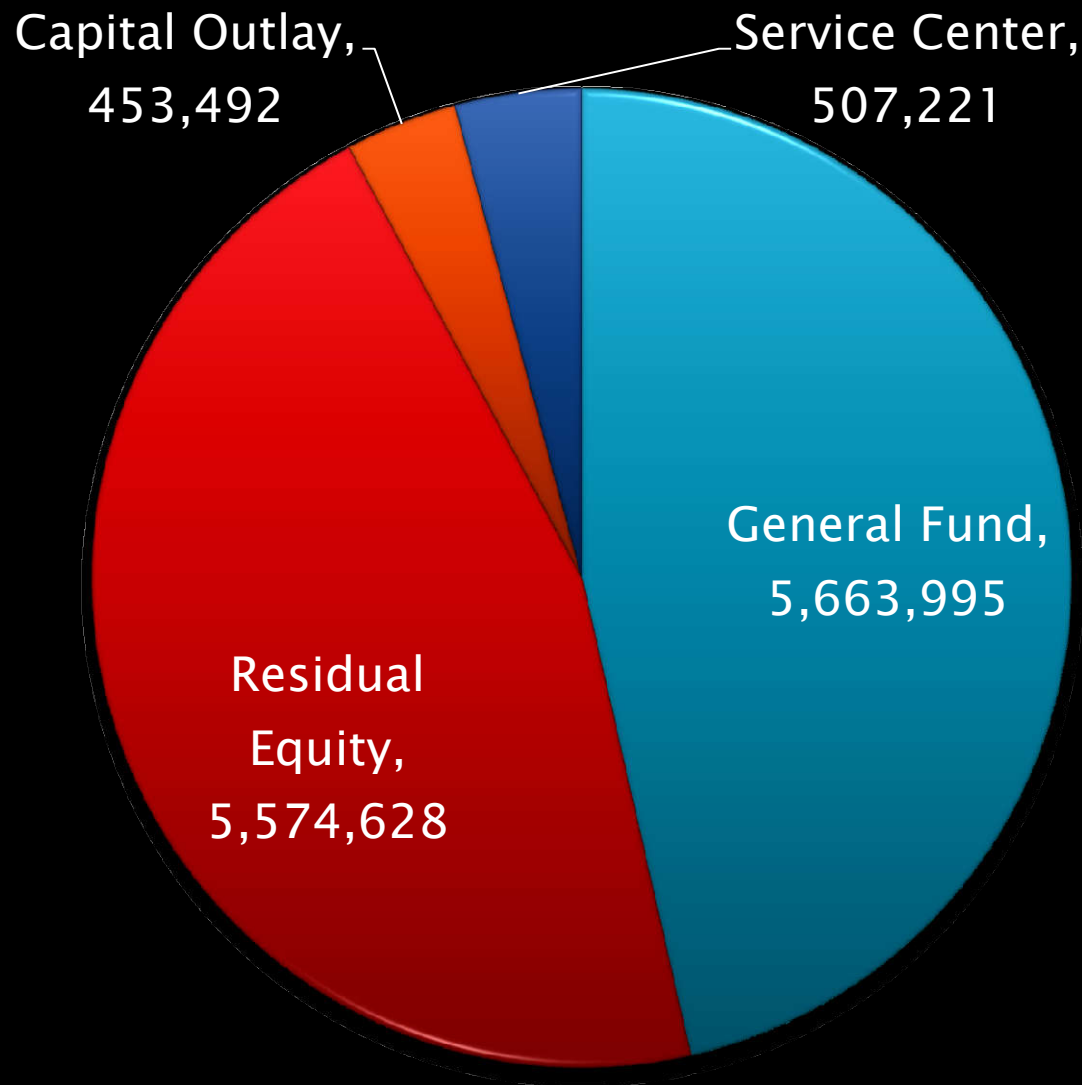
Presented to Delta County Board of Commissioners by  
County Administrator, Philip Strom  
September 18, 2018



# Financial Goals and Credit Rating



# Strong Financial Reserves



# Strong Budgetary Performance

## Structural Balance

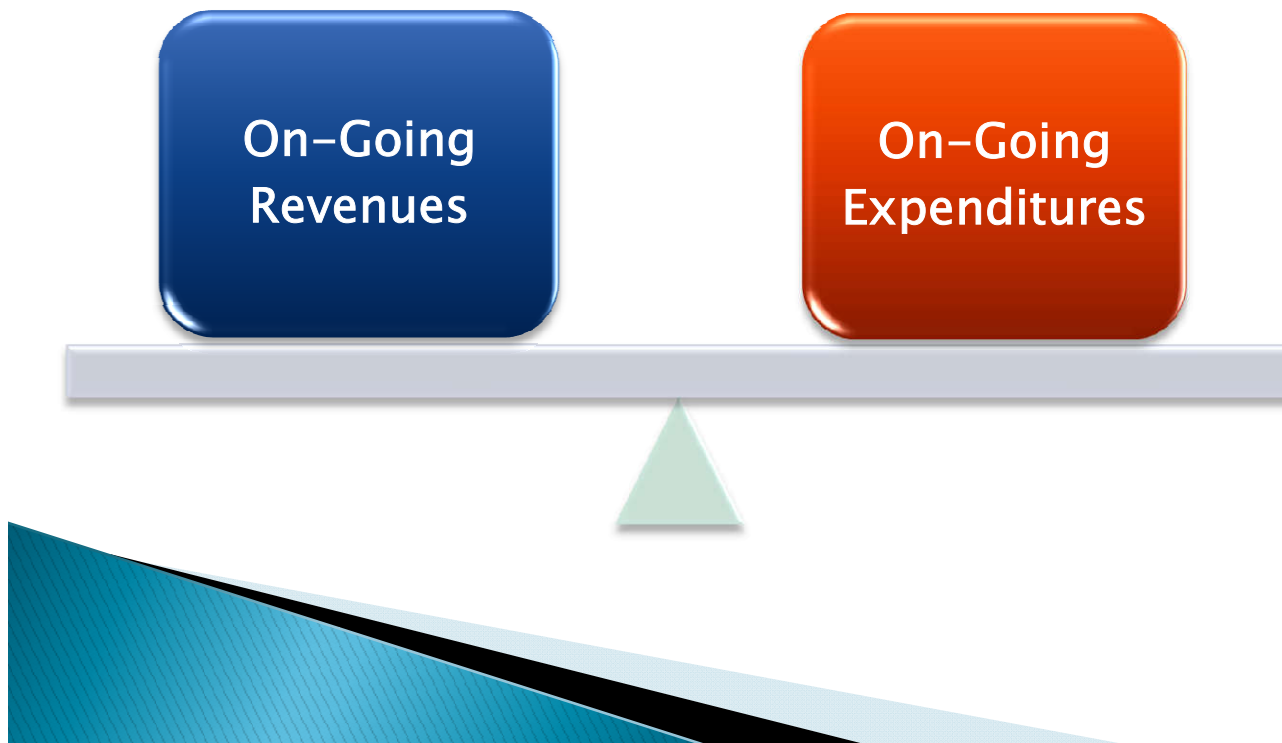
## Recent Performance (General Fund)

### Surplus by Fiscal Year

FY 2015: \$614,816

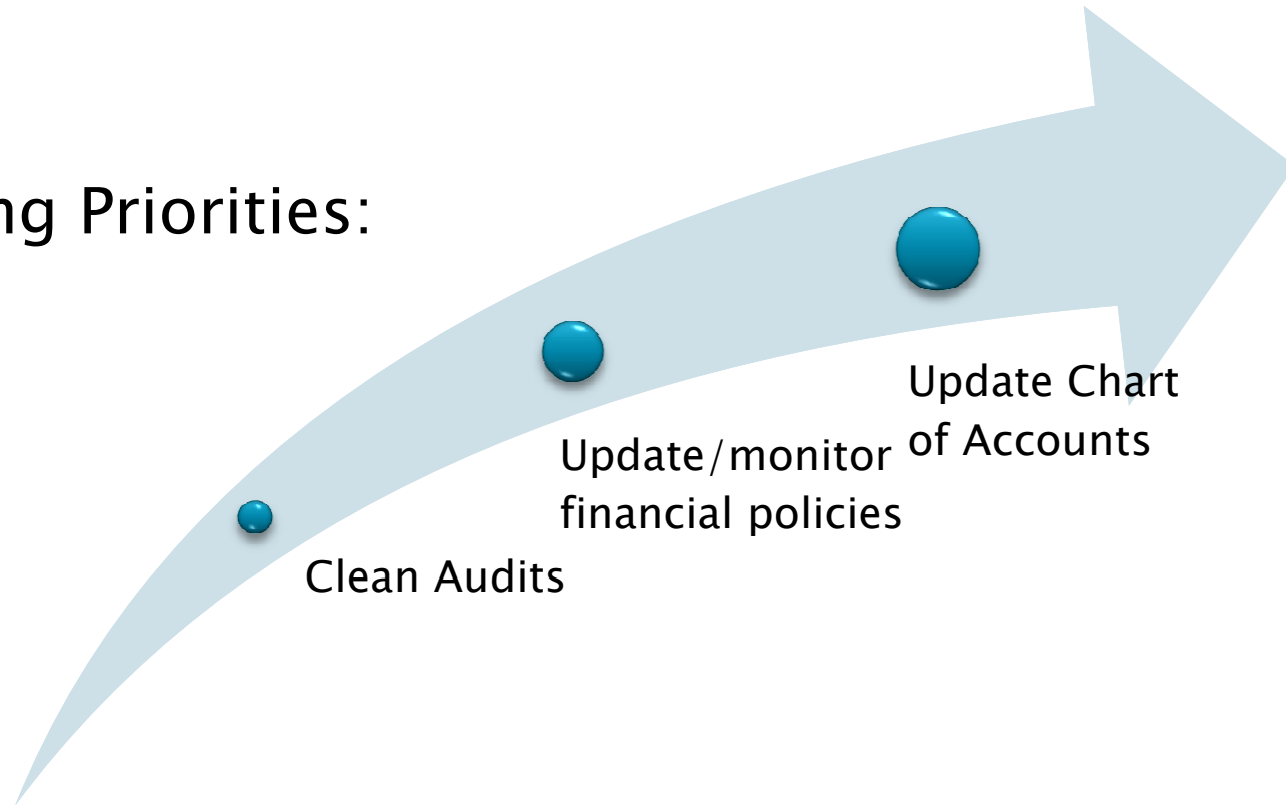
FY 2016: \$1,334,764

FY 2017: \$1,504,691



# Ongoing Management Conditions

## ▶ Ongoing Priorities:



## ▶ Long Term Results:

- Improved Credit Rating
- Stronger borrowing position



# FY 2018 Budget Development Process

## Delta County



# Planning:

## What are the County's Goals?


### Enhance Employee Relations

- Protect and enhance benefits
- Secure multi-year union contracts prior to expiration
- Enhance management development programs

### Improve Citizen Interactions

- Increase and improve information available online
- Simplify and standardize access to information

### Prioritize the Justice System

- Prioritize statutory public safety responsibilities, with a continued emphasis on Corrections
  - Maximize coordination with all stakeholders
- 

# Enhanced Employee Benefits

## ▶ 2018 Accomplishments:

- Wage increases for new settled contracts 3% vs 2%;
- 3 year contracts with labor groups;
- EAP starting Oct 1, 2018.

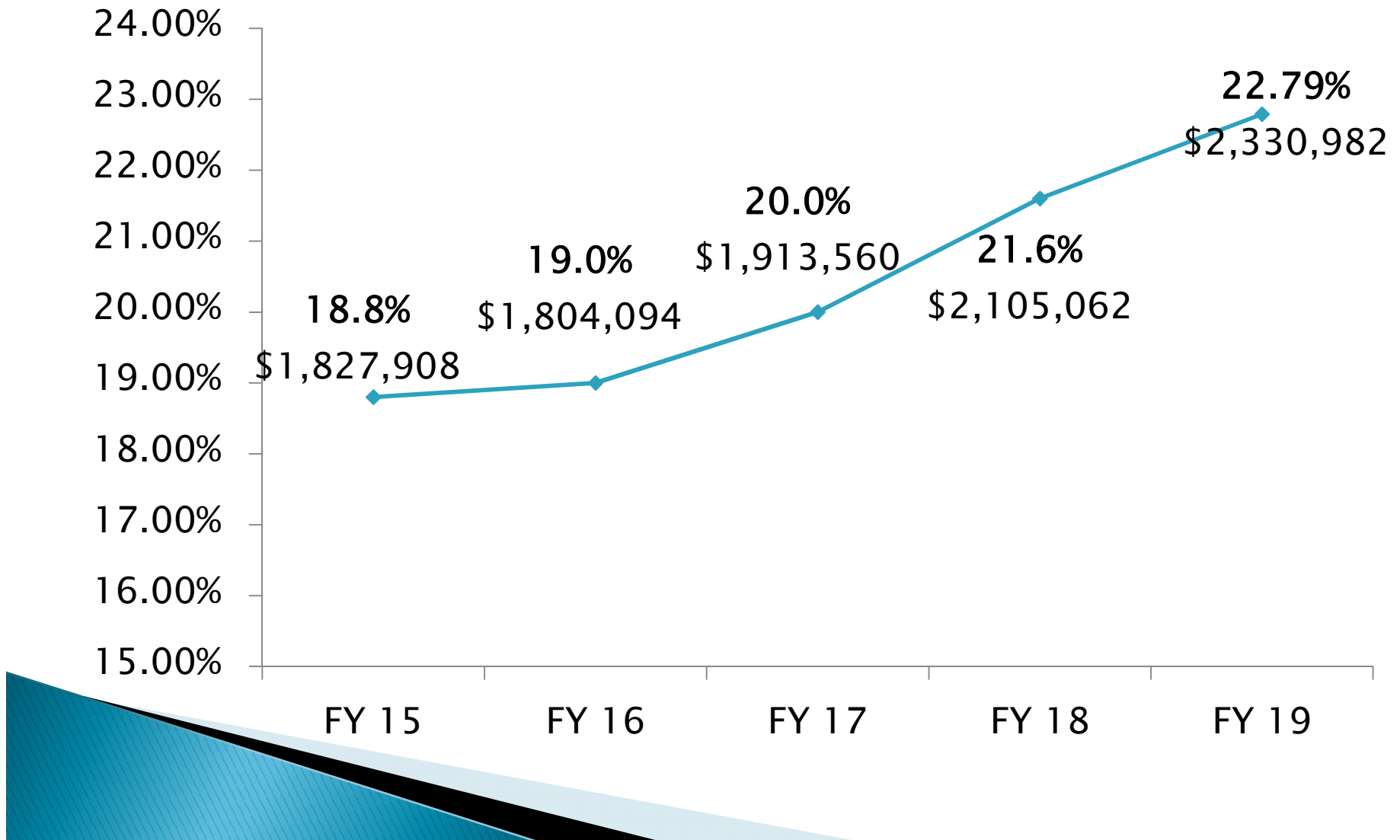
## ▶ 2019 Ideas

- Employee Wellness Plan
- Expand and promote retirement savings options
- Additional insurance options
- Invest in training and continuing education

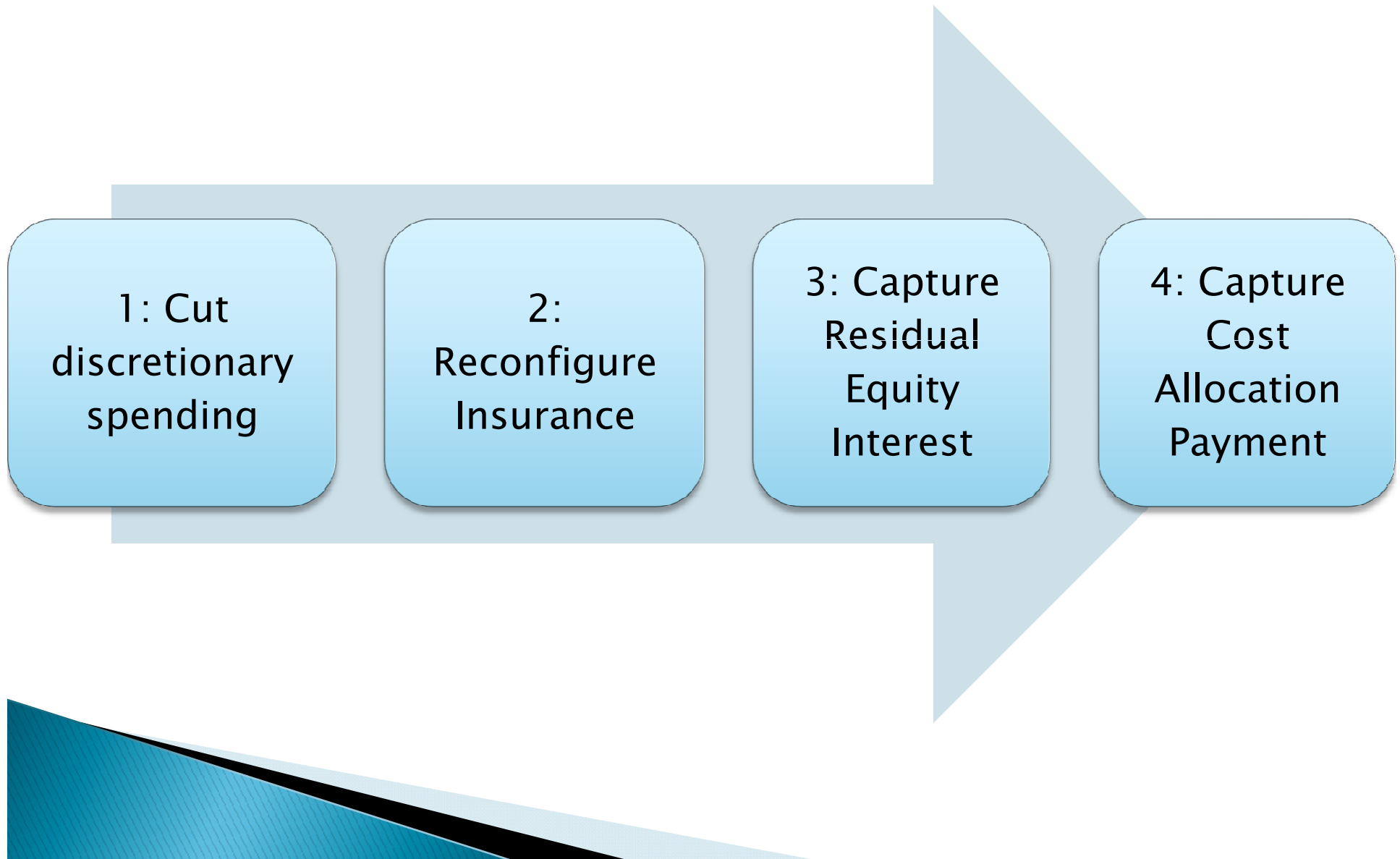
- ▶ Continued focus on criminal justice:
  - Budgeting for a new facility will be challenging but future years stability will allow for a more comprehensive approach.



# Corrections as Percent of General Fund Budget

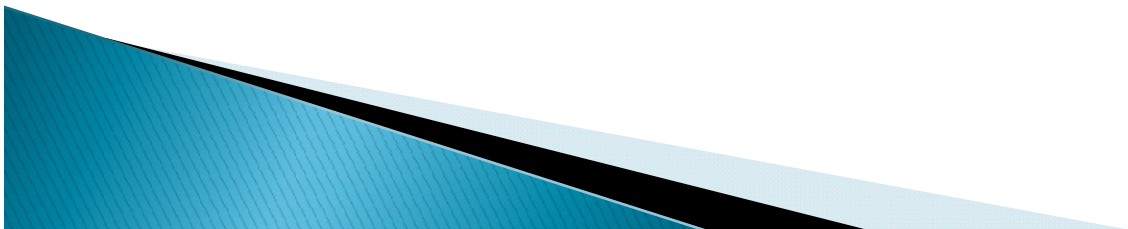


# Prior action taken to Balance the Budget



# 2019 strategy

- ▶ Rely on prior action for ongoing balanced budget.
- ▶ Use 3–5 year prior actual expenditures/revenues for ongoing budget predictions.
- ▶ When in doubt, be fiscally conservative.
- ▶ Maintain some discretionary line items for good ideas that come up in the fiscal year.



# FY 2019 Proposed Budget Summary

Fund Description	Amended FY 2018 Budget	Proposed FY 2019 Budget	Budget Change
General Fund	\$10,023,450	\$10,111,280	\$87,830
Airport Fund	\$1,225,488	\$1,156,542	(\$68,946)
Building & Zoning Fund	\$203,700	\$203,489	(\$211)
Road Patrol Fund	\$1,364,208	\$1,357,993	(\$6,215)

# How 2019 Tax Dollars Are Allocated

Cost Description	Budget	%
Prosecutor and Courts	\$2,756,691	27.3%
Jail and Sheriff Admin.	\$2,760,417	27.3%
Board and Administration	\$466,350	4.6%
Maintenance and Custodial	\$417,554	4.3%
Unallocable Pension Expense	\$464,457	4.6%
Clerk/Elections/Deeds	\$397,022	3.9%
Mental Health/Subst Abuse	\$348,880	3.5%
Airport Subsidy	\$310,000	3.0%
Health Department	\$265,731	2.6%
Equalization and GIS	\$200,925	2.0%
County Treasurer	\$167,000	1.7%

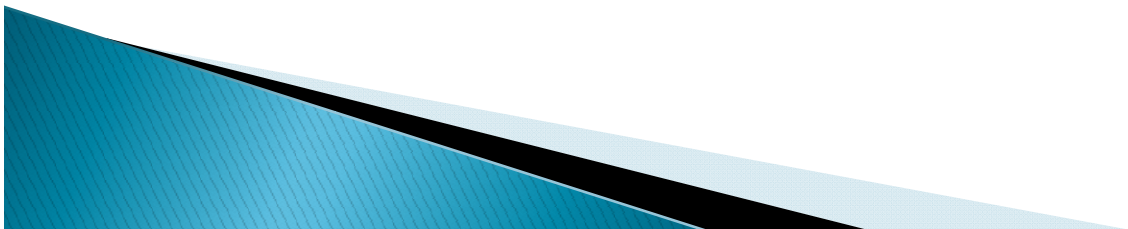
Cost Description	Budget	%
Technology	\$178,964	1.8%
Capital Outlay	\$130,000	1.3%
General Appropriations	\$86,210	0.9%
Audit and Professional	\$76,650	0.8%
Park Funds/Conserv Dist.	\$75,000	0.8%
Veteran Affairs	\$76,200	0.7%
Emergency Management	\$67,700	0.8%
Medical Examiner	\$62,000	0.5%
MSU Extension	\$44,500	0.4%
Misc and General Subsidies	\$32,255	0.3%
Contingency Funds	\$50,000	0.3%

# Biggest Changes in Department Allocations (General Fund)

Cost Description	Change	Reasons
Sheriff- Corrections	\$74,820	Funds for additional full-time Corrections Officers and bridge funds for future correctional facility operations.
Medical Examiner	\$15,500	Added autopsy costs due to additional required autopsies.
Contingency	\$37,253	Amount for unanticipated expenses.
Miscellaneous	\$142,850	Increased costs for non-allocable pension costs
Circuit & District Courts	(\$203,593)	Attorney fee revenue and expense transferred to a separate fund for indigent defense grant.
Sheriff Administration	(\$27,640)	Vehicle purchased in 2018 not being requested for 2019.
Appropriations	(\$57,110)	Savings due to final debt payment.

# Ongoing Future Considerations

- ▶ Unpredictable Climate: New Legislature; Changing UP/County Demographics, Challenging economic issues;
- ▶ Monitoring Our Appropriations:
  - Should they continue, if so at what amount?
    - Parks; MSUE; Law Library; Historical Society; CUPPAD; Animal Shelter; UPCAP; EDA
- ▶ Added Courthouse Security is needed (both infrastructure and staffing);
- ▶ Corrections staffing; additional corrections officers likely needed as jail population grows.
- ▶ Veteran Affairs: Location and staffing questions;





This presentation, the budget message, and full line-item budget will be available under the “Budget” tab at [www.deltacountymi.org](http://www.deltacountymi.org)

